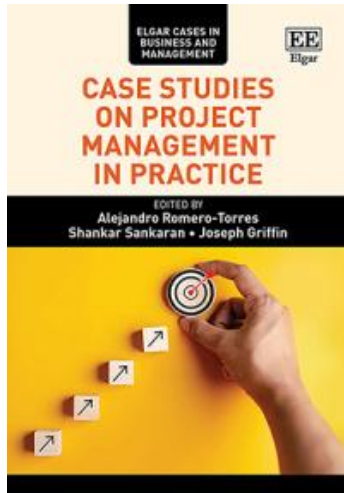


PM WORLD BOOK REVIEW ¹



Book Title: ***Case Studies on Project Management in Practice***

Author: Edited by Alejandro Romero-Torres, Shankar Sankaran, and Joseph Griffin

Publisher: Edward Elgar Publishing

List Price: \$150.00 Format: Hardcover, 246 pages

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Reviewer: **Dr. Patricia M. Chowdhury**, EdD, MM, MBA,

PMPReview Date: June 2026

Introduction

As an educator, I am always looking for publications that help drive home the points that careful instruction on project management processes, rules, standards, and best practices teaches. But these often lack the real-world context of appropriate industry case studies to bring these points to life. *Case Studies on Project Management in Practice* provides this context and more.

Overview of Book's Structure

Case Studies on Project Management in Practice offers readers illustrative stories of real project situations requiring resolution and provides a decision-making framework based on the available information.

But first, the editor brings readers- up to date on the shift in businesses toward “projectifying” work that formerly was handled in more traditional department hierarchies.

A very useful feature is the variety of global industries represented in the cases. They range from a municipal water company in Ecuador to a property and casualty company in the Upper Midwest of the United States, a construction contracting company in the Middle East focused on digital innovation in its work, and public road works in Senegal. With increased globalization in business, project managers can observe how other cultures handle various project situations.

¹ How to cite this work: Choudhury, P. M. (2026). *Case Studies on Project Management in Practice*, book review, *PM World Journal*, Vol. XV, Issue VIII, August.

Interestingly, the cases do not stop at the various industries. While the cases may feature specific industries, the main story in one case focuses on ethics and difficulties in team dynamics, another on issues arising between Scrum Masters and Product Owners, and a third on deciding to terminate a project during project delivery. As project managers learn from situations similar to those they face, these cases are not only instructive but also help others solve problems in their work.

Each case provides thoughtful questions for prompting discussion and is an excellent source and time-saver for educators.

Highlights

Any project manager holding PMI certifications must continually update their knowledge and earn a minimum number of professional development units (PDUs) between certification renewals. To guide project managers as they accumulate these PDUs, the Project Management Institute developed the PMI Talent Triangle®, which specifies the number of PDUs required in three project management learning and competency areas for project managers to renew their certifications. A highlight is the organization of the case studies into the three PMI competency areas: Ways of Working, Power Skills, and Business Acumen.

By organizing the cases into these three categories, students and educators get a better understanding of the competencies through the case narratives. Working project managers and those new to the profession may be confused about these categories at first. The cases help to bring clarity to the issues.

Described in detail, the academic and professional backgrounds of the contributors from across the globe, and their collective knowledge and professionalism, give the reader comfort that *Case Studies on Project Management in Practice* is a collection of reliable and outstanding examples of project management practice.

Highlights: What I liked!

I was most impressed by the overall versatility of *Case Studies on Project Management in Practice* – cases from across the globe, cases with an industry focus, cases with a focus on tough issues such as ethics, team dynamics, and project practice, and the categorization by project management competency.

Who might benefit from the Book

Case Studies on Project Management in Practice is an excellent reference for project management educators and students in business programs, as well as for working project managers seeking ideas for handling different types of project situations in various settings in the United States and abroad. Anyone hoping to gain a better understanding of the types of work that make up the three competencies can benefit

from reading these cases, whether seasoned professionals or new to project management.

Conclusion

This book is excellent, with a great deal of value packed into a relatively small space, and can be helpful to seasoned and new project managers and educators. I recommend it highly.

For more about this book, go to: <https://www.e-elgar.com/shop/usd/case-studies-on-project-management-in-practice-9781035311262.html>

About the Reviewer



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Dr. Patt Chowdhury is an experienced marketing executive and cross-functional senior manager with extensive experience in marketing operations, program management, product management, process development, and information technology at iconic Fortune 500 brands in the information technology, travel and transportation, professional services, public sector, telecommunications, and higher education industries. She is a full-time Professor of Business and Marketing in the Dallas/Fort Worth area. Dr. Chowdhury is a member of the Board of Directors and Vice President of Programs at PMI Dallas Chapter.

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