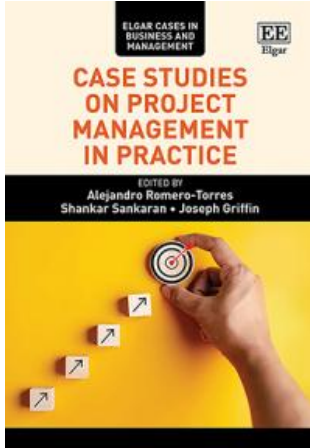


PM WORLD BOOK REVIEW ¹



Book Title: ***Case Studies on Project Management in Practice***

Author: **Alejandro Romero-Torres, Shankar Sankaran, Joseph Griffin**

Publisher: Edward Elgar Publishing

List Price: \$135.00 Format: Hardcover, 246 pages

Publication Date: 2025 ISBN: 978 1 03531 126 2

Reviewer: **Sunil Kumar Suvvari**

Review Date: Jan 2026

Introduction

Case Studies on Project Management in Practice is a practical book that shows what project management really looks like inside organizations. Instead of just explaining frameworks like Agile or Waterfall, it presents real situations where teams struggle with priorities, stakeholders, communication, and growth.

The book focuses on reflection and decision-making. It encourages readers to think through problems and consider different perspectives rather than giving fixed answers. That makes it feel realistic and useful.

Overview of Book's Structure

The book is organized into individual case studies. Each chapter presents a scenario based on a workplace situation, followed by discussion questions and tasks. These questions guide the reader to analyze the problem and think about possible actions.

Some chapters focus on team-level challenges, such as Scrum conflicts, changing requirements, and collaboration issues. Others look at bigger topics like project success, governance, and professional development.

The final chapter shifts toward personal growth. It follows the journey of a junior project manager and explores work readiness, confidence, and professional identity.

¹ How to cite this work: Suvvari, S. K. (2026). Case Studies on Project Management in Practice, book review, *PM World Journal*, Vol. XIV, Issue V, May.

The structure is clear and easy to follow, and each chapter can stand on its own.

Highlights

One highlight is how honest the book is about Agile. It shows that frameworks alone do not guarantee success. Leadership, prioritization, and communication matter just as much.

Another strong point is the discussion of project success beyond time and budget. The book looks at stakeholder value and long-term impact, which feels more realistic.

The chapter on work readiness is also meaningful. It emphasizes soft skills like communication, adaptability, and self-awareness.

Highlights: What I liked!

I liked how realistic the cases felt. The challenges described are common in real organizations. It does not make project management look perfect.

I also like the way the book encourages reflection. It pushes readers to think, rather than just memorize concepts.

Who might benefit from the Book

This book is helpful for project management students and early-career professionals. It helps connect theory to real workplace situations.

Scrum Masters, team leads, and project managers would also benefit from the practical insights.

Conclusion

Overall, this book offers a practical and thoughtful look at project management. It focuses on real challenges and professional growth.

It is a useful resource for anyone who wants to understand project management beyond theory.

Note: *The analysis and perspectives expressed in this review are entirely my own. AI tools were used solely to assist with language refinement and structural clarity.*

For more about this book, go to: <https://www.e-elgar.com/shop/usd/case-studies-on-project-management-in-practice-9781035311262.html>

About the Reviewer



Sunil Kumar Suvvari

Texas, USA



Sunil Kumar Suvvari is a technology and enterprise delivery leader with over 15 years of experience driving Agile transformation, digital governance, and inclusive product strategy across telecommunications and financial services organizations. His work focuses on integrating accessibility, responsible AI practices, and empirical Agile delivery into enterprise-scale engineering ecosystems.

As a Principal Agile Delivery Lead, Sunil has led large modernization initiatives that embed accessibility governance directly into sprint planning, DevOps automation, and enterprise SDLC standards. His approach demonstrates how inclusive design, when operationalized effectively, enhances product quality, reduces delivery risk, and creates sustainable competitive advantage.

Sunil has authored and co-authored research-based articles published in international journals and has contributed to books focused on Project Management and Agile methodologies. He actively serves the professional community as a reviewer for publications and conferences affiliated with Springer, Elsevier, SAGE, ACM, and IEEE.

He has also served as a judge for global innovation and technology awards, including business intelligence and accessibility-focused competitions. A frequent keynote speaker at PMI, IEEE, ACM, and other professional forums, Sunil shares practical insights on governance-driven Agile leadership and inclusive digital transformation. An international mentor supporting professionals across 24 countries, Sunil advocates universal design as both a professional responsibility and a strategic business advantage. Sunil can be contacted at suvvarisunilkumar@ieee.org.

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