

Finland Project Management Roundup¹

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INTRODUCTION

This roundup continues the coverage of Project Professionals Finland, PMI Finland Chapter and some of the key projects currently going on in Finland.

PROJECT PROFESSIONALS FINLAND

Project Professionals Finland (PPF) is a not-for-profit organization, and the International Project Management Association (IPMA) Member Association (MA) in Finland.



Founded in 1978, PPF promotes the interaction, project-oriented thinking, and exchange and development of practical and theoretical knowledge among project management professionals with over 4000 individual and 200 organizational members. PPF organizes two annual conferences: *Projektipäivät* in late fall and *3PMO* in early summer.

The 2025 3PMO event took place on 4.6.2025 at Tampere Sokos hotel conference center Tornin Paja, with the theme Together to infinity – and beyond ? [*Yhdessä kohti ääretöntä – ja sen yli ?*]. Projektipäivät took place on 21 ... 22.10.2025 at the Messukeskus convention center in Helsinki with the theme The Power of Co-operation [*Yhteistyön voima*]. Please navigate to www.pry.fi/en for general information on PPF, and to www.pry.fi/en/events for further information on PPF events.

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PMI FINLAND CHAPTER

PMI Finland Chapter is a not-for-profit organization providing project practitioners in Finland continuous learning, networking and community support. The Chapter was founded in 2005. Today, with more than 300 members, the chapter is increasingly recognized as a community where its members can enhance their project management and leadership skills, as well as network with other project management professionals.



PMI Finland Chapter hosts a number of events such as Breakfast Round Tables, regular meetings taking place once a month in Helsinki and occasionally also in other locations. The chapter members have the opportunity to attend events for free or with a discount and the chapter sends its members a regular newsletter with localized content on project management. Additionally, the Chapter supports its members in their professional development and training.

The PMI Finland Chapter 2025 annual conference took place on 9.10.2025 at the Original Sokos Hotel Tripla, Helsinki with the theme *Human-centric innovation*.

Please navigate to www.pmi-.org/ for general information on the PMI Finland Chapter, and to <https://pmi-fi.org/2025-annual-conference> for further information on the 2025 conference.

KRUUNUSILLAT

The Kruunusillat project is proceeding with the construction of a string of bridges to traverse *Kruunuvuorenselkä*, a waterway east of the Helsinki downtown area, and to establish a new tram line to connect the *Laajasalo*, *Korkeasaari* and *Kalasatama* areas to the downtown area by means of 10 km light rail line. The project comprises a combination of fixed-priced and alliance contracts with a range of contractors and suppliers.



The second new bridge in the sequence of three bridges – *Finkensilta* – was opened to pedestrian traffic on December 1st – earlier the bridge had only been serving pedestrians going to the Korkeasaari zoo. The final new bridge – *Kruunuvuorensilta* – will open in the spring of 2026.

The project is being implemented in two phases: The first phase includes the main construction works, including the bridges, at an estimated cost of 326 M€. The second phase includes extending the tram tracks to the Helsinki Central Railway Station at an estimated cost of 10 M€. Other project costs, such as a new rolling stock and a new tram depot, are estimated at 214 M€, bringing the total cost to 550 M€. The alliance way of working adds to the challenge of creating an exact cost estimate for the project.

Kruunusillat project implementation is scheduled to be completed by the end of 2026. The new tram lines are estimated to commence operations in 2027.



Artist's view of completed Finkensilta (photo courtesy www.kruunusillat.fi)

HAILUOTO CAUSEWAY

Hailuoto island is located approximately 50 km from Oulu, and it is the largest island in the Bothnian Bay. The distance between the island and the mainland is approximately seven kilometers. Hailuoto is a municipality, and the only archipelagic municipality in Northern Ostrobothnia. A ferry service connects *Riutunkari* in Oulu to *Huikku* on Hailuoto. The causeway currently under construction will replace the ferry connection once completed.



Finnish Transport
Infrastructure Agency

The causeway will be approximately 8.4 kilometres in length, and it will consist of a road running on top of an embankment and long bridges connecting Huikku to Riutunkari. The causeway will make Hailuoto more easily accessible nationally and regionally, enable better passenger and goods transport links to the island and local businesses, and widen the commuter area for Hailuoto residents.

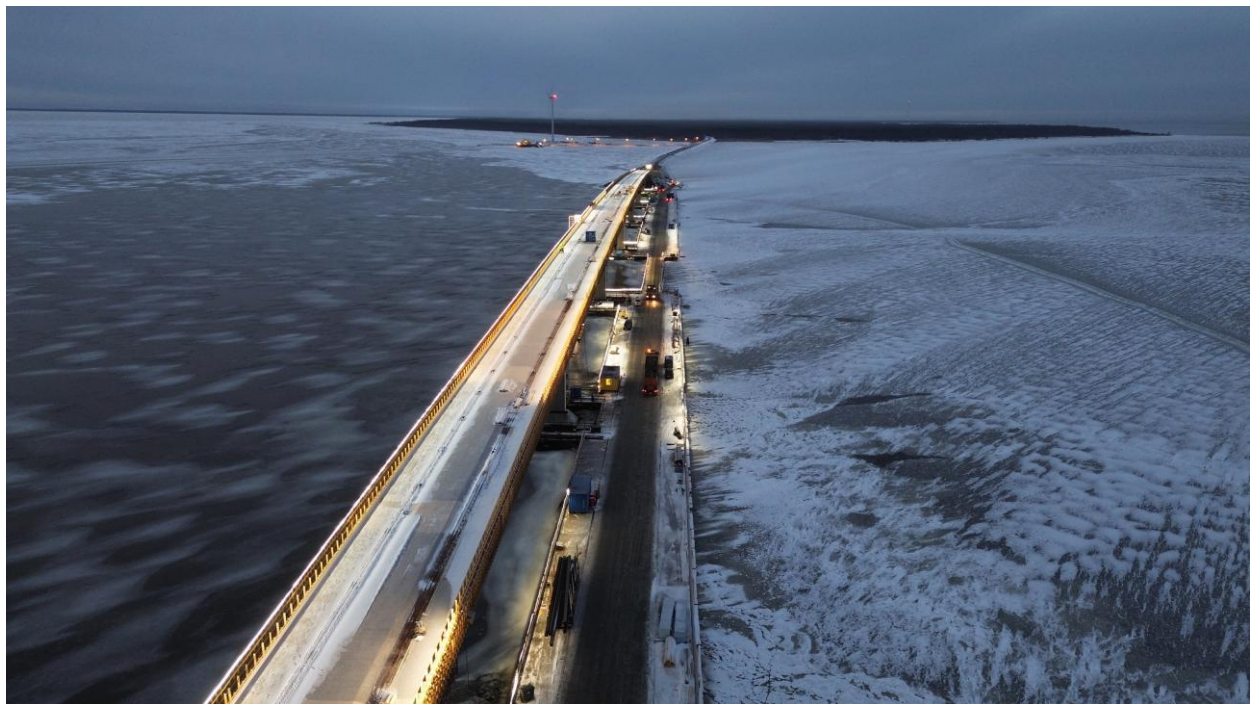
Further to this, the causeway will improve Hailuoto national and regional accessibility and enable smoother connections to Oulu, enhance the conditions for passenger and goods traffic as well as local business operations allowing and Hailuoto commuter area to expand, make Hailuoto equal with other municipalities in the Oulu region in terms of transport, as well as meeting the objectives set for private and public transport, logistics and pedestrian and bicycle traffic.

The project is implemented using alliance model. The alliance partner group consists of the **Finnish Transport Infrastructure Agency** (FTIA) as the contractor, **GRK Finland** as the developer and **AFRY Finland** and **A-Insinöörit** (f.k.a. Plaana and Ponvia) as the designers.

The project was started with the signing of the alliance agreement in the spring of 2022. During the development phase, the project result and cost targets and the implementation schedule were defined. The development phase ended when the FTIA decided to move to the implementation phase in April 2024. The Hailuoto causeway construction started in May 2024 and will take three years in total. The causeway is expected to open at the end of 2026.

The causeway has been designed to fit in with the surroundings. A range of new environmental surveys and flow modelling were carried out and previous studies consulted during the planning process. The vulnerable ecosystem in the affected area has been considered in the designs. The challenging sea conditions were also factored into the structural solutions. Environmental monitoring is carried out throughout the project according to a separate monitoring plan. In addition to monitoring water turbidity during the construction, the plan includes monitoring water quality as well as benthic fauna, fisheries, nesting birds, beach erosion and vegetation.

The project budget is 121 M€, as approved by the Parliament of Finland. The project is socioeconomically viable, as the benefit-cost ratio of the project (1.64) over a period of 30 years is positive, i.e. the funds invested in the project is returned to society through the benefits achieved.



Hailuoto causeway bridge (photo courtesy www.vayla.fi)

About the Author



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Dr. Jouko Vaskimo is an International Correspondent and Senior Contributing Editor for **PM World** in Finland. Jouko graduated M.Sc. (Tech.) from Helsinki University of Technology in 1992, and D.Sc. (Tech.) from Aalto University in 2016. He has held several project management-related positions with increasing levels for responsibility. Jouko holds a number of professional certificates in the field of project management, such as the IPMA Level C (Project Manager), IPMA Level B (Senior Project Manager), PMP, PRINCE2 Foundation, and PRINCE2 Practitioner. Jouko is also a Certified Scrum Master and SAFe Agilist. Jouko is a member of the Project Management Association Finland, a founding member of PMI Finland Chapter, and the past chairman of the Finnish IPMA Certification Body operating IPMA certification in Finland. Since October 2007, he has been heading the Finnish delegation to ISO/TC 258. Jouko resides in Espoo, Finland and can be best contacted at jouko.vaskimo@gmail.com . For more information, please navigate to <https://www.linkedin.com/in/dr-jouko-vaskimo-6285b51/> .